

## EXPERIENCE

- Asheville Downtown Association** Executive Director, Asheville, NC February 2010 - Present  
Part time contract to manage the Downtown Association office and its day-to-day activities. Help coordinate volunteers with events and programs downtown. Advocate downtown policy. Facilitate committee to initiate a Business Improvement District (BID) in downtown and produce marketing campaign material and business plan.
- Public Interest Projects** New Projects Director, Asheville, NC July 2005 - Present  
Real estate development project manager implementing phasing, costing, and initial design concepts for 6 infill development sites in the Central Business District of Asheville. Projects are mixed-use, sustainable/green architecture. In addition to the coordination of these projects, scope of work includes initiation of new projects and entrepreneurial ideas to enhance urban living, working, and playing downtown Asheville. Developed consultant division of PIP and led tax analysis of Dunn (NC), Bozeman (MT), Driggs (ID), and Sarasota County (FL).
- Independent Consulting** Planning, Real Estate and Design Consultant, Asheville, NC February 2003 - Present  
Real Estate and Design Consultant, Somerville, MA November 1997 - March 1998  
Development, urban design, and planning consultant for private sector clients. Drafted architectural standards and code amendments for the City of Asheville, NC. Developed civic design guidelines and standards for civic development for the City of West Palm Beach, FL.  
Co-developed a business plan for the TND Fund, an investment vehicle designed to seek patient capital sources to underwrite phase I infrastructure for traditional neighborhood design. Participated as designer and real estate consultant in various design charrettes. Urban Design consultant for various design competitions.
- City of West Palm Beach** City Urban Designer, West Palm Beach, FL March 1998 - February 2003  
Zoning administrator for the Downtown Master Plan (DMP), designed by Duany Plater-Zyberk, a City-initiated plan to redevelop the Central Business District through reinvestment and rezoning the Downtown. Responsible for maturing the DMP and preparing zoning modifications to continue goals and objectives of the City. Initiated the development of the City's Residential Incentive Program, design guidelines, and the Transfer of Development Rights program. Established the City's Urban Design Division to synthesize a combined vision of economic development, transportation, housing, historic preservation, parks, and planning. Prepared all zoning appeals or variances and code changes for the Downtown Overlay Zone area. Administered the Planning and Zoning boards of the DMP area. Coordinated external consultant contracts for projects initiated by the division. Designed the Turquoise Necklace, a proposal for a continuous open space system for the City.
- John Hancock Real Estate Investment Group** Consulting Project Manager, Boston, MA June 1996 - November 1997  
Project Manager of Construction Investment Management (CIM) database providing data and analytical support for new investments. Consulted staff analysts for Low Income Housing Tax Credit investments in financial, construction, and architectural analysis. Participated in the development of real estate outlook and strategies, and created capital budget tracking program for new investments.
- Harvard University** Harvard University Work Study, Cambridge, MA Fall 1994 - Spring 1996  
Research Assistant to Alex Krieger, FAIA and the Unit for Housing and Urban Development.  
Special assistant to the Urban Design Department.  
Teaching assistant to the Urban Design Studio.  
Assistant Planner for Harvard University's real estate and planning department.
- Atlantic Gulf Communities** Marketing Analyst and Assistant Developer, Miami, FL July - September 1995  
Assembled market data for various counties in Florida for site due diligence. Projected future value added from development proposal and projected increase to local tax base. Study led to the proposal for infrastructure improvements municipal governments of Metro Tampa. Responded to county Request for Information concerning luxury community's impact and feasibility in Fort Myers County.
- Duany Plater-Zyberk** Designer, Miami, FL June - July 1995  
Assisted development of town plan for Rosemary Beach, FL, initially designed as "sister-town" to Seaside, FL. Prepared and constructed city planning diagrams for Graphic Standards (1995) chapter on site planning. Diagrams depict regional massing and transportation issues.
- Zyscovich, Inc.** Designer, Miami, FL May 1992 - September 1994  
Architectural design team for various projects including schools, airport terminals, residential and office structures. Represented firm in design competitions as well as leading the Freidson Residence 1,500 sq. ft. addition.

**EDUCATION**

Harvard University	Graduate School of Design, Masters of Architecture in Urban Design, 1994 Specialization in Real Estate Development
University of Miami	Professional Bachelor of Architecture, 1992 Rome Program Graduate School of Architecture, Suburban Design Studio

**AWARDS & CERTIFICATES**

The Preservation Society of Asheville and Buncombe County - Griffin Award in Recognition of Outstanding Contributions to Historic Preservation for Stewardship	2008
AIA Asheville Member of the Month - for work on the AIA 150 Initiative	April 2006
Mayor's Award in Recognition of City (WPB, FL) Contributions and Dedication	February 2003
American Institute of Certified Planners (AICP), Planning Certificate # 017786	2002
American Wood Council Design Program Honor Award	February 1993
Pratt Institute, "What is Socially Responsible Design" Exhibition Selection	January 1993
Appointment to the Governor Lawton Chiles Task Force for the Homeless	August 1992
Progressive Architecture New Public Realm Exhibition Selection	September 1992
University of Miami Vice President Award for Extraordinary Civic Involvement	May 1992

**LEADERSHIP POSITIONS**

North Carolina Downtown Development Association; Board Member	2010 - present
Harvard Club of Western North Carolina; President	2009 - present
Behavior Analysis Center of Asheville; Board Member	2009 - present
City of Asheville Downtown Master Plan Advisory Council Member	2008 - 2009
Asheville Design Center; Cofounder, Board Member & Board Chair (2008)	2006 - present
Asheville Downtown Association; Board Member, Issues Committee Chair, Vice-President	2006 - 2010
Coalition of Asheville Neighborhoods; Board Member & Past President	2006 - 2010
AIA Asheville 150 Task Force	2006 - 2007
WNC Alliance Clean Air Task Force; Chair	2004 - 2005
Asheville Affordable Housing Fair; Cofounder / Board Member	2004 - 2006
Harvard University GSD Alumni Council; Regional Representative	2000 - 2003
Florida Public Officials Design Institute at Abacoa; Executive Committee	2001 - 2004
Harvard Club of the Palm Beaches; Vice President	1998 - 2003
Congress for the New Urbanism; CNU X Host Committee	2002
AIA of the Palm Beaches; Associate Director	1999 - 2002
Tri-County BMW Riders Club; President	2001 - 2003
Christmas in April; Selection Chair & Executive Committee Member	1998 - 2001
Armory Arts Center "Operation Arts", Entertainment Committee Member	2000 - 2001
Harvard University GSD Student Forum, Council Member	1995 - 1996

**PUBLICATIONS**

National Association of Realtors, <u>On Common Ground</u> , Summer 2011 Issue	
Scully, Vincent J. <u>Between Two Towers – The Drawings of the School of Miami</u> , New York: Monacelli Press, 1995	
Rowe, Peter and Hashim Sarkis Eds. <u>Open City – Rebuilding Downtown Beirut's Waterfront</u> , Puritan Press 1995.	
Hoke, John R. Jr. AIA Eds. <u>Architectural Graphic Standards</u> , New York: John Wiley & Sons, 1995.	
Lejeune, Jean-François Eds. <u>Miami – Architecture of the Tropics</u> , New York: Princeton Architectural Press, 1993.	
<i>Planning Magazine</i>	December 2010
<i>New Urban News</i>	September 2010
<i>Landscape Architecture</i>	September 2009
<i>Architecture</i>	November 1994
	October 1992
<i>Architectural Record</i>	September 1993
<i>Progressive Architecture</i>	November 1992
<i>American Wood Council</i>	1992 Wood Design Program
<i>New York Times</i>	September 17, 1992
<i>Washington Post</i>	July 4, 1992
<i>Atlanta Constitution</i>	June 15, 1992
<i>Ft. Lauderdale Sun-Sentinel</i>	September 10, 1992
<i>Miami Herald</i>	September 6, April 12, March 15 & 28, 1992
<i>Palm Beach Post</i>	Various dates
<i>Mountain Xpress</i>	Various dates
<i>Asheville Citizen Times</i>	Various dates

**APPOINTMENTS**

Asheville Downtown Master Plan Management Implementation Committee	2009 - present
Asheville Downtown Master Plan Advisory Council	2008 - 2009
WNC Alliance Clean Air Task Force, Chair	2004 - 2006
Mayor's Education Advisory Sub-Committee	2000 - 2002
Residential Incentive Task Force	2000 - 2002
WPB Library Design Staff	1999 - 2001
WPB City Hall Design Staff	1999 - 2001
Storefront Design Guideline Committee	2001 - 2003
City Representative for HOPE VI Application	1998 - 2000
Northwood Rezoning Committee	1998 - 2000
Block Party-In-A-Box Design Team	1998

**LECTURES**

CNU 19: Madison, WI	The Value of Good Urbanism	June 2011
University of Miami, MRED+U	The Ecological and Economic Argument for Urbanism	April 2011
Plain Talk on Quality Growth, Knoxville	The Tax Impact of Quality Urbanism	March 2011
New Partners for SmartGrowth	The Balance of Land-Use and Transportation	February 2011
AIA NC State Conference	The Asheville Story - Developing a Community	September 2010
NCCDA Annual Large Cities Conference	The Value of Downtowns - "Telling your story"	March 2010
Asheville State of the Downtown	The Value of Downtown Asheville	February 2010
New Partners for SmartGrowth	Market Acceptance of SmartGrowth	February 2010
Warren Wilson Sustainable Communities	The Ecological and Economic Argument for Urbanism	October 2009
NC Main Street Managers' Meeting	Telling Your Development Story	September 2009
AIA National Grassroots Conference	Bridging the French Broad - The work of the ADC	February 2009
200+ Community Presentations	The Asheville Design Center's I-26 Alternative 4B	2007-2008
CAN Neighborhood Congress	"Removing the 'N' from NIMBY"	September 2007
APA National Conference, Denver	"Consensus or Mediocrity"	April 2003
Simon Fraser University, Vancouver, BC	"Livable Centres: What are we planning for?"	October 2002
University of Miami, Bar Conference	"City Revitalization Through Zoning Law"	October 2002
The City of West Palm Beach	"Turquoise Necklace"	April 2002
APA National Conference, Chicago	"Density and Transportation"	April 2002
State Bicycle and Pedestrian Coordinators	"City by foot"	April 2001
Society for Marketing Professionals	"Urban Design and City Building"	April 2001
CPTED class at WPB Police	"Design and the Third Dimension"	February 2001
APA Speaker Database	Database for expertise resource	1998-present
Florida Department of Community Affairs	"Art of Urban Design"	September 2000
Florida Atlantic University	"Form Follows Finance"	November 2000
Florida Atlantic University	City Making Panel	May 2000
AIA of the Palm Beaches	"City of the Future"	Fall 2000
APA National Conference, Seattle	"Zoning and Urban Design in WPB"	April 1999
Leadership Florida	"Opportunities"	October 1999
Build Boston	"Homeless Shelters"	September 1997

**COMMUNITY SERVICE****Asheville Design Center**

Led a team of community designers to produce an alternative highway plan and community design for the I-26 connector project in Asheville. I delivered over 200 community presentations educating the community on the aesthetic, economic, and environmental benefits of our design. Co-founded the non-profit dedicated to being an honest community broker by using creative design solutions to solve seemingly intractable community problems.

**Asheville Housing Fair**

Led a volunteer citizen effort to hold an open house presentation of affordable housing services for Asheville area residents. The City has adopted it as an annual event.

**Homeless Shelter**

Co-Founder and Co-Editor, University of Miami School of Architecture, Miami, FL

Initiated a studio to develop temporary structured housing, by traditional means, targeting a neglected niche in the homeless population – the transitionally homeless. The team secured donations, developed a "shopping list", purchased materials, and constructed the prototype. We produced a manual for the prototype and received critical acclaim in national and international journals. The prototype withstood the force of Hurricane Andrew and was donated to a relief shelter in South Florida. The design has been given to communities from Fiji to Germany, and is the model for the Katrina Cottage.